



**FROM THE DESK OF
REBECCA L. OIEN, TRIBAL MANAGER**

MEMO

TO: Tribal Council
FROM: Becky L. Oien, Tribal Manager & Ken Thelen, CFO
CC: File
DATE: March 31, 2021
RE: FY 2022 PROPOSED BUDGET

Attached you will find the final Fiscal Year 2022 budget for tribal government operations discretionary programs. These programs are funded with Bureau of Indian Affairs & Indian Health Service self-governance funding, reimbursements from the GTB Economic Development Corporation and with tribal resources. This is a balanced budget that contains \$47,917,363 in spending authority for FY 2022. The sources of revenues for the FY 2022 budget are as follows:

Projected Revenue Allocation Ordinance (RAO) Funding	\$ 24,000,000
Indian Health Service Annual Funding Agreement	4,453,532
Bureau of Indian Affairs Annual Funding Agreement	4,685,390
Reimbursement from GTB Economic Development Corp	1,824,993
Housing Non-Program Income	0
Third Party Revenues/Program Income	3,050,330
Government Ops Investment	5,109,296
Sales Tax Revenue	529,841
Tobacco Tax Revenues	30,820
Other: Communication Revenues	34,940
Other: Fund Balance	997,898
Other: Misc Revenue	17,761
Other: Rights Protection Initiative	943,726
Other: Pooled Charges	2,238,836
Total Revenues	\$ 47,917,363

This FY 2022 budget is based upon several estimates of revenues and timing of revenue receipts. If monthly RAO revenues fall below projected estimates during the fiscal year, programs funded by 25% RAO monies will need to be examined to determine an appropriate reallocation of available RAO resources for the balance of the fiscal year.

Grand Traverse Band
2605 N. West Bay Shore Dr.
Peshawbestown, MI 49682

Chief Financial Officer

MEMO

DATE: March 31, 2021
TO: Tribal Council
FROM: Ken Thelen, CFO
SUBJECT: **PROPOSED FISCAL YEAR 2022 BUDGET**

Attached are the Proposed Fiscal Year 2022 Budgets for governmental operations for the period starting October 1, 2021 thru September 30, 2022. The attached proposed budget has been prepared for the government operations programs that are funded by the Revenue Allocation Ordinance, Bureau of Indian Affairs, Indian Health Service funding, Internal Service Programs or are Self-supporting. The 2022 Budget has been prepared assuming that RAO revenues in fiscal year 2022 will total \$24,000,000. This will result in approximately \$6,000,000 available for government operations in FY 2022. We will be watching our spending closely and review the budgets when the final figures are announced.

Attachment "A" to this memo provides you with the major assumptions and adjustments that have been used to prepare the FY 2022 budget.

Included with this memo you will find the following documents:

1. Composite Budget (by line item)
2. Department Summary Budgets (by program & line item)

During your final review of the individual program budgets, please keep in mind the following:

This is a balanced budget and any changes to individual program budgets may adversely affect other programs.

The I.H.S. & BIA budgets have been adjusted in FY 2022 to collect the maximum amount of I.H.S. & BIA Contract Support Costs by shifting all available funds to the Wages & Fringes line items.

Again, as stated above, this is the final presentation of the proposed budget for Fiscal Year 2022. It is a balanced budget and it is now presented to you as the proposed budget for the formal governmental review process. Over the next four (4) months, we will review the individual programs, hold at least three (3) public hearings to obtain membership comments and to hold such other meetings, hearings and discussion with the various Department Managers and Program Directors to finalize the budget.

Attached is a proposed FY 2022 “List of Activities” of the formal budget review process. (Attachment B).

If you have any questions or need additional information, please contact me at Ext. 7240.

ATTACHMENT A

Fiscal Year 2022 Major Budget Adjustments and Assumptions

- A. This FY 2022 budget is based upon RAO revenues totaling \$24,000,000 providing at least \$6,000,000 for government operations which is a decrease from FY 2021.
- B. Current approved vacancies have been included in this budget. Employees and their wages are budgeted at the current levels.
- C. The FY 2022 Indirect Cost rate has been projected to be 25.12%.
- D. The Space Cost rate is set at \$16.80 per sq. foot compared to FY 2021 rate of \$16.80 per sq. foot.
- E. Telephone Costs will remain the same as last year.
- F. The EDC will reimburse 40% of the costs of the Legal Department
- G. The EDC will reimburse 100% of Regulatory & Gaming Commission costs.
- H. It is assumed that the current federal and state grant awards and any amounts contained in their current budgets that will carry forward into FY 2022 do not require Tribal Council approval for the upcoming fiscal year.
- I. The government will pay the actual governmental operation costs of the Information Technology (IT) Department.
- J. This budget does contain a 401k “employer match” funding in FY 2022.
- K. The Fringe Benefits rate charged to programs is 43.495% for full-time employees and 8.369% for Part-time employees due to projected health insurance & unemployment costs.
- L. A total of \$401,000 in 25% RAO revenues have been placed into the Tribal Council RAO Contingency budget to provide funding for grant cash matches and to pay for uncollectible indirect costs for various federal programs, of this, \$360,000 has been set aside for the Head Start/Early Head Start program for their grant year starting June 1, 2021 through May 31, 2022.
- M. BIA funding has been allocated to ensure that all Contract Support (indirect cost) is captured in FY 2022.
- N. Only Revenue Allocation Ordinance (RAO), Bureau of Indian Affairs, Indian Health Service, Sales Tax Revenue, Tobacco Revenue, program income, rental income, and third party reimbursements have been included in the attached budgets. It is assumed that state, private and federal grant funding has already been approved and budgeted and therefore is not included in this discretionary funding budget.
- O. EDC will reimburse salaries at 25% and pay for related EDC costs of the Tribal Council. These costs are outlined in the Indirect Cost Pool – Tribal Council Support worksheet.

- P. 35% of the wages and fringe benefits for the Risk Manager & HR Benefits Manager have been incorporated into the Indirect Cost Pool.
- Q. \$529,841 in Sales Tax Revenues was budgeted in the Police Department Supplement program, Prosecutor, Strongheart, Tribal Court Public Defender and Internal Revenue Department.
- R. \$30,820 in Tobacco Tax Revenue was budgeted into the Clinic and Strongheart programs.
- S. \$34,940 in Communication Tower Revenue was budgeted into the Communication program.

ATTACHMENT B

Fiscal Year 2022 Budget List of Activities/Deadlines

Proposed FY 2022 Budget presented to Tribal Council by February 28, 2021
-February 24, 2021

Tribal Council Schedules Public Hearings -March 17, 2021 at 9:30am Tribal Council Chambers	April 28, 2021
Tribal Council Review of Budget	March – April, 2021
Staff Review of Budget	March – April, 2021
2 nd Draft of FY 2022 Budget prepared	April, 2021
Public Hearings -April 21, 2021 at 9:30 am Tribal Council Chambers -May 19, 2021 at 9:30 am Tribal Council Chambers	April - May, 2021
3 rd Draft of FY 2022 Budget prepared	June 2021
Tribal Council Review of Budget	June 2021
Staff Review of Budget	June 2021
Tribal Council Holds Dept. Mgr Budget Hearings	July, 2021
Final Estimation of FY 2022 RAO Revenues	July, 2021
Final Budget prepared for review by Tribal Council	July, 2021
FY 2022 Budget approval -August 25, 2021	by August 31, 2021

Fiscal Year 2022: Draft Composite Budget

(Based on \$24,000,000 RAO Income)

	\$ 6,000,000
BIA Funding Available	\$ 4,685,390
IHS Funding Available	\$ 4,453,532

DEPARTMENTS	Department 1	Department 2	Department 3	Department 4	Department 5	Department 6	Department 7	Department 8	Department 9	Department 10	Department 11	Department 12	Department 13	2022 TOTALS
	ELDERS	PUBLIC SAFETY	TRIBAL MANAGEMENT	FACILITIES MANAGEMENT	CONSERVATION	MEMBERSHIP	HUMAN SERVICES	HEALTH SERVICES	TRIBAL COURT	NATURAL RESOURCES	REGULATORY	EDUCATION	LEGAL	
Revenues														
3010.1 BIA		1,334,469	146,953		280,520	232,394	840,016		983,449	92,935		655,327	119,327	4,685,390
3010.2 IHS			140,000				362,840	3,749,449				201,243		4,453,532
3010.4 Prior Year-RPI funds										943,726				943,726
3030 RAO - 10% Long Term Invest			2,400,000											2,400,000
3030 RAO - 50% Per Capita			12,000,000											12,000,000
3030.1 RAO - 25%	1,071,376	430,380	1,281,253		148,875	30,395	237,222		212,619	238,157		1,517,192	832,531	6,000,000
3030.2 RAO - 15% EDC			3,600,000											3,600,000
3100 Reimbursement-EDC			414,334								897,029		513,630	1,824,993
3100 Reimbursement			9,000											9,000
3110 Fishing License														-
3110 Fines & Fees			1,200						75,000					76,200
3120 Third Party Collections		200	374,000	7,087		1,800		1,275,142	5,000		50,000	32,000		1,745,229
3120 Program Participants														-
3130 Sales Revenue			5,000											5,000
3140 Rent Revenue			74,272											74,272
3141 Rent Revenue Unrestricted														-
3150 MEPA Admin Fee			785											785
3170 Water & Sewer Revenue			1,139,844											1,139,844
3300 Sales Tax Revenue		35,500	382,242						88,226			23,873		529,841
3310 Tobacco Tax Revenue								10,820				20,000		30,820
3410 Pooled Cost Charges				2,238,836										2,238,836
3415 Fund Raising Revenue			10,148				500					500		11,148
4910 Other: Govt Ops			2,138,736					2,970,560						5,109,296
4910 Other: RPI														-
4910 Ramah Funds-Govt Ops														-
4910 Fisheries Trust														-
4910 Communication Tower			34,940											34,940
4910 Spend Fund Balance			997,898											997,898
State of Michigan CCF reimbursement									6,613					6,613
Total Revenues	1,071,376	1,800,549	25,150,605	2,245,923	429,395	264,589	1,440,578	8,005,971	1,370,907	1,274,818	947,029	2,450,135	1,465,488	47,917,363
Expenditures														
5010 Salaries & Wages	238,558	743,259	1,856,266	667,140	156,241	129,437	597,395	1,725,041	477,488	487,009	459,214	625,226	563,598	8,725,872
5020 Salaries & Wages-Temp			55,731	35,880				145,764	132,146			32,355		401,876
5110 Fringe Benefits	103,763	323,285	807,402	290,178	67,958	56,299	259,841	750,322	155,210	211,828	199,738	271,948	245,139	3,742,911
5120 Fringe Benefits-Temp			4,666	3,003				12,200	21,158			2,709		43,736
5310 Cost of Goods Sold			175,000											175,000
5510 Office Supplies	5,950	4,980	18,620	3,000	1,600	1,914	5,999	7,988	2,500	3,250	3,600	2,915	1,500	63,816
5520 Uniform and Related Equipment		28,950	2,600		3,500				800					35,850
5530 Program Materials	38,100	54,480	194,803	86,000	14,000	6,800	5,900	183,771	12,868	28,261	15,600	125,904	19,400	785,887
5540 Mailing, Printing, Advertising, Copying	1,000	2,725	32,410	350	200	1,640	1,500	5,025	2,650	5,620	2,400	3,926	1,500	60,946
5560 Food	27,700	1,750	62,125				62,700		400	500	400	37,850		193,425
5570 Cultural Supplies			18,550		500									19,050
5600 Telephone	7,500	14,310	26,322	5,430	2,370	1,740	14,131	19,890	9,825	7,320	8,232	14,040	3,960	135,070
5700 Travel	23,884	31,414	77,852	1,000	10,640		13,890	22,194	42,408	11,360	18,130	6,442	9,000	268,214
5710 Gasoline	20,000	39,750	36,300	18,000	12,000		800		12,100			19,000		157,950
5730 Training and Conference	1,500	15,407	22,695	2,000	3,200		6,168		6,925	6,250	7,150	7,808	1,955	81,058
5800 Background Checks											14,000			14,000
6110 Stipends		4,752	44,800							20,800	17,400			87,752
6200 Client Support Cost	366,894		272,400				33,105		35,539			9,025		716,963
6210 Emergency Client Services							60,000							60,000
6240 Down Pymt														-
6250.2 Detention Costs-Other									62,000					62,000
6260 Placement Cost							15,000		20,000					35,000
6270 Student Services Costs												186,725		186,725
6280 Tuition												525,000		525,000
6300 Management Service		18,971												18,971
6300 Billings Svc Part b								627,744						627,744
6310 Contractual Services	2,850	35,330	1,110,200	81,000	1,600		105,800	778,716	123,526	203,445		72,739	25,000	2,540,206

Fiscal Year 2022: Draft Composite Budget

(Based on \$24,000,000 RAO Income)

	\$ 6,000,000
BIA Funding Available	\$ 4,685,390
IHS Funding Available	\$ 4,453,532

DEPARTMENTS		Department 1	Department 2	Department 3	Department 4	Department 5	Department 6	Department 7	Department 8	Department 9	Department 10	Department 11	Department 12	Department 13	2022 TOTALS
		ELDERS	PUBLIC SAFETY	TRIBAL MANAGEMENT	FACILITIES MANAGEMENT	CONSERVATION	MEMBERSHIP	HUMAN SERVICES	HEALTH SERVICES	TRIBAL COURT	NATURAL RESOURCES	REGULATORY	EDUCATION	LEGAL	
6320	Legal Services			29,920										359,000	388,920
6360	Dancers and others non-contract			153,925										4,000	157,925
6520	Optical Service								50,000						50,000
6530	Dental Service								100,000						100,000
6550	Patient transport/hearing aid/life Alert								80,700						80,700
6560	Emergency Transportation								5,000						5,000
6570	Billings Svc								2,398,580						2,398,580
7010	Vehicle/Equip Purchase		85,833	22,000	35,000	77,000									219,833
7020	Vehicle/Equip-R&Maintenance	2,500	46,950	121,220	13,684	10,700	2,900		10,057	900	16,000	3,500	6,600	1,576	236,587
7030	Rent and Lease	2,458	752	11,919		876	1,656	3,427	9,052	6,036	9,286		2,852		48,314
7510	Space Costs	142,724	69,319	304,844		8,140	15,545	42,890	412,413	61,081	55,037	32,131	263,767	26,701	1,434,592
7520	Utilities			109,300	450,000						20,400				579,700
7530	Ground Maintenance			1,000	14,000										15,000
7540	Building Repair & Maintenance				150,000										150,000
7550	Property Taxes														-
7570	Insurance		10,407	58,400	120,000	2,549									191,356
7580	Disaster Emergency Fund			1,000											1,000
8020	Attorney Fees														-
8040	Management fees														-
8100	Bank Fees														-
8150	Per Capita Payments			11,934,115											11,934,115
8200	Depreciation			396,474	20,000										416,474
8500/85	Donations/Contingency/ Program Match			521,742											521,742
9510	Indirect Costs	85,995	267,925	666,004	250,258	56,321	46,658	212,832	661,514	197,447	175,552	165,534	233,304	203,159	3,222,503
9910	Long Term Inv/Eco Dev			6,000,000											6,000,000
Total Expenditures		1,071,376	1,800,549	25,150,605	2,245,923	429,395	264,589	1,440,578	8,005,971	1,370,907	1,274,818	947,029	2,450,135	1,465,488	47,917,363

Budget Balance

Grand Traverse Band of Ottawa and Chippewa Indians
 Governmental Proposed Budget
 Fiscal Year 2022

Dept 1 - Elders				
Account Type	Account Number	Account Description	Elders 3300	Grand Total
Revenues	3030.10	RAO Revenue 25%	1,071,376	1,071,376
	4910.10	Operating Transfers In Govt Operations	0	0
Revenues Total			1,071,376	1,071,376
Expenses	5010	Salary and Wage FT	238,558	238,558
	5110	Fringe FT	103,763	103,763
	5510	Office Supplies	5,950	5,950
	5530	Program Material	38,100	38,100
	5540	Mailing, Printing, Advertising, Copying	1,000	1,000
	5560	Food and Food Services/Supplies	27,700	27,700
	5600	Phone Service	7,500	7,500
	5700	Travel	23,884	23,884
	5710	Fuel	20,000	20,000
	5730	Training and Conference	1,500	1,500
	6200	Client Support Cost	366,894	366,894
	6310	Contractual Service	2,850	2,850
	7020	Vehicle and Equip Repair/Maintenance	2,500	2,500
	7030	Rent and Lease	2,458	2,458
	7510	Space Cost	142,724	142,724
	9510	Indirect Cost	85,995	85,995
Expenses Total			1,071,376	1,071,376

Grand Traverse Band of Ottawa and Chippewa Indians
Governmental Proposed Budget
Fiscal Year 2022

Dept 2 - Law Enforcement			Law Enforcement	Wildland Fire	Grand Total
Account Type	Account Number	Account Description	2150	2160	
Revenues	3010.10	Grant & Contract Revenue AFA BIA	1,015,810	318,659	1,334,469
	3030.10	RAO Revenue 25%	301,690	128,690	430,380
	3120	Third Party Collections	200		200
	3300	Tribal Sales Tax	35,500	0	35,500
	4910	Operating Transfers In		0	0
Revenues Total			1,353,200	447,349	1,800,549
Expenses	5010	Salary and Wage FT	565,775	177,484	743,259
	5110	Fringe FT	246,088	77,197	323,285
	5510	Office Supplies	3,500	1,480	4,980
	5520	Uniform and Related Equipment	20,950	8,000	28,950
	5530	Program Material	42,030	12,450	54,480
	5540	Mailing, Printing, Advertising, Copying	2,500	225	2,725
	5560	Food and Food Services/Supplies	1,200	550	1,750
	5600	Phone Service	12,930	1,380	14,310
	5700	Travel	27,794	3,620	31,414
	5710	Fuel	36,000	3,750	39,750
	5730	Training and Conference	5,497	9,910	15,407
	6110	Stipend		4,752	4,752
	6300	Management Service	18,971		18,971
	6310	Contractual Service	29,400	5,930	35,330
	7010	Equipment and Vehicle > \$5,000	35,500	50,333	85,833
	7020	Vehicle and Equip Repair/Maintenance	26,500	20,450	46,950
	7030	Rent and Lease	752		752
	7510	Space Cost	69,319		69,319
	7570	Insurance	4,547	5,860	10,407
	9510	Indirect Cost	203,947	63,978	267,925
Expenses Total			1,353,200	447,349	1,800,549

Grand Traverse Band of Ottawa and Chippewa Indians
Governmental Proposed Budget
Fiscal Year 2022

Dept 3 - Tribal Management												
Account Type	Account Number	Account Description	477 Plan 2240	Agricultural Dept 8130	Anishnaabemowin 8020	Burial Assistance 8030	Communications 8100	Contingency Funds 1010	Economic Development 1130	Election Board 8140	IHS SFC Administration 3120	Internal Revenue Fund 1630
Revenues	3010.10	Grant & Contract Revenue AFA BIA	92,406				46,805	7,742				
	3010.20	Grant & Contract Revenue AFA IHS						95,000			45,000	
	3030.10	RAO Revenue 25%		41,298	12,188	270,000	24,618	401,000		84,658		
	3030.20	RAO Revenue Other							3,600,000			
	3100	Reimbursements										
	3100.10	Reimbursements EDC										
	3110	Fines and Fees										
	3120	Third Party Collections					15,000					
	3130	Sales Revenue										
	3140	Rent Revenue										
	3141	Rent Revenue Unrestricted										
	3150	MEPA Admin Fees										
	3170	Water and Sewer Revenue										
	3300	Tribal Sales Tax										84,956
	3415	Fund Raising Proceeds			7,500							
	4020	Fund Balance										
	4910.10	Operating Transfers In Govt Operations		184,658	900,000		78,916					
	4910.30	Operating Transfers In Communication Tower					34,940					
Revenues Total			92,406	225,956	919,688	270,000	200,279	503,742	3,600,000	84,658	45,000	84,956
Expenses	5010	Salary and Wage FT	41,448	90,891	317,650		99,327					43,906
	5020	Salary and Wage PT					16,183					
	5110	Fringe FT	18,029	39,534	138,163		43,203					19,099
	5120	Fringe PT					1,355					
	5310	Cost of Goods Sold										
	5510	Office Supplies	3,882	2,185	4,860		0			190		225
	5520	Uniform and Related Equipment										
	5530	Program Material	3,350	10,300	52,830		0			100		1,750
	5540	Mailing, Printing, Advertising, Copying	2,870		2,500		0			15,000		1,200
	5560	Food and Food Services/Supplies	900		45,300					300		
	5570	Cultural Supplies		1,000	14,400							
	5600	Phone Service	180	1,860	5,100		0					90
	5700	Travel	9,352	2,900	21,598		0			828		600
	5710	Fuel		1,800								
	5730	Training and Conference	1,800	650	1,250					8,000		
	5800	Background and Testing										
	6110	Stipend								28,000		
	6200	Client Support Cost	0		2,400	270,000						
	6310	Contractual Service		20,000	0		0			32,000	45,000	
	6320	Legal										
	6360	Dancers and others non-contract			153,925							
	7010	Equipment and Vehicle > \$5,000										
	7020	Vehicle and Equip Repair/Maintenance		6,280			0			240		
	7030	Rent and Lease			3,058		0					
	7510	Space Cost	2,344	15,792	42,151		0					2,257
	7520	Utilities										
	7530	Grounds Maintenance										
	7540	Building Repair and Maintenance										
	7570	Insurance										
	7580	Disaster emergency fund										
	8150	Per Capita Payment										
	8200	Depreciation										
	8320.10	Contributions Charitable										
	8500	Cash Match						401,000				
	8510	Budget Shortfall Set Aside						102,742				
	9510	Indirect Cost	8,251	32,764	114,503		40,211		3,600,000			15,829
	9910	Operating Transfer Out										
Expenses Total			92,406	225,956	919,688	270,000	200,279	503,742	3,600,000	84,658	45,000	84,956

Grand Traverse Band of Ottawa and Chippewa Indians
Governmental Proposed Budget
Fiscal Year 2022

Long Term Investment 1140	Market Rental Housing 1660	Market Rental Housing-Herkner 1661	MEPA 4230	Museum Operations 8010	Per Capita Distribution 1120	Peshawbestown SBR 1208	Prosecutor Office 2170	Tribal Council 1202	Tribal Council Committees 8160	Tribal Manager Office 1201	Turtle Creek SBR 1400	Vehicle Repair Shop 8110	Grand Total
													146,953
													140,000
				10,012			32,379	331,499	43,663	0		29,938	1,281,253
2,400,000					12,000,000								18,000,000
	9,000							0				0	9,000
	1,200						0	331,499				82,835	414,334
				0		27,000					132,000	200,000	374,000
	63,906	10,366		5,000									5,000
	0												74,272
			785										0
						473,000					666,844		785
							297,286						1,139,844
				2,000						648			382,242
						127,398					870,500		10,148
				300,000			200,000			0		475,162	997,898
													2,138,736
2,400,000	74,106	10,366	785	317,012	12,000,000	627,398	529,665	662,998	43,663	648	1,669,344	787,935	34,940
	41,270	5,772	437	60,636	30,153	138,248	214,377	291,678			236,321	244,152	1,856,266
				13,052			26,496			0			55,731
	17,955	2,512	190	26,374	13,116	60,132	93,244	126,867			102,789	106,195	807,402
				1,093			2,218			0			4,666
				5,000								170,000	175,000
				300		1,100	850	1,250	830	648	1,100	1,200	18,620
	0	0	0	5,195	1,000	30,000	6,445	26,090	15,683		33,060	9,000	2,600
	0			500	8,000	840	400	150	350		600		194,803
				650				14,975					32,410
				150				3,000					62,125
				1,560	540	3,120	1,560	7,380			3,420	1,512	18,550
				816		2,064	8,542	30,000			1,152		26,322
	0					6,000					3,500		77,852
						1,800	2,695	4,900			1,600	25,000	36,300
	0	0											22,695
									16,800				0
													44,800
	0	0		50,000		71,000	26,700	2,500			863,000		272,400
							19,920		10,000				1,110,200
													29,920
						6,000					0	16,000	153,925
						26,500					43,200	45,000	22,000
				1,089			7,772						121,220
				134,922	2,206		33,957	30,066				41,149	11,919
	0	0				49,300					60,000		304,844
						1,000							109,300
	0	0											1,000
	0	0	0			9,200					9,200	40,000	0
					11,934,115			1,000					58,400
													1,000
						171,259					225,215		11,934,115
								18,000					396,474
													18,000
													401,000
													102,742
	14,881	2,082	158	15,675	10,870	49,835	84,489	105,142		0	85,187	86,127	666,004
2,400,000													6,000,000
2,400,000	74,106	10,366	785	317,012	12,000,000	627,398	529,665	662,998	43,663	648	1,669,344	787,935	25,150,605

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Dept 4 - Facilities				
Account Type	Account Number	Account Description	Space Cost 1206	Grand Total
Revenues	3030.10	RAO Revenue 25%	0	0
	3120	Third Party Collections	7,087	7,087
	3410	Pooled Costs Charged Out	2,238,836	2,238,836
	4020	Fund Balance	0	0
Revenues Total			2,245,923	2,245,923
Expenses	5010	Salary and Wage FT	667,140	667,140
	5020	Salary and Wage PT	35,880	35,880
	5110	Fringe FT	290,178	290,178
	5120	Fringe PT	3,003	3,003
	5510	Office Supplies	3,000	3,000
	5530	Program Material	86,000	86,000
	5540	Mailing, Printing, Advertising, Copying	350	350
	5600	Phone Service	5,430	5,430
	5700	Travel	1,000	1,000
	5710	Fuel	18,000	18,000
	5730	Training and Conference	2,000	2,000
	6310	Contractual Service	81,000	81,000
	7010	Equipment and Vehicle > \$5,000	35,000	35,000
	7020	Vehicle and Equip Repair/Maintenance	13,684	13,684
	7520	Utilities	450,000	450,000
	7530	Grounds Maintenance	14,000	14,000
	7540	Building Repair and Maintenance	150,000	150,000
	7570	Insurance	120,000	120,000
	8200	Depreciation	20,000	20,000
	9510	Indirect Cost	250,258	250,258
Expenses Total			2,245,923	2,245,923

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Dept 5 - Conservation			Conservation Enforcer	Grand Total
Account Type	Account Number	Account Description	2110	
Revenues	3010.10	Grant & Contract Revenue AFA BIA	280,520	280,520
	3030.10	RAO Revenue 25%	148,875	148,875
	3300	Tribal Sales Tax	0	0
Revenues Total			429,395	429,395
Expenses	5010	Salary and Wage FT	156,241	156,241
	5110	Fringe FT	67,958	67,958
	5510	Office Supplies	1,600	1,600
	5520	Uniform and Related Equipment	3,500	3,500
	5530	Program Material	14,000	14,000
	5540	Mailing, Printing, Advertising, Copying	200	200
	5570	Cultural Supplies	500	500
	5600	Phone Service	2,370	2,370
	5700	Travel	10,640	10,640
	5710	Fuel	12,000	12,000
	5730	Training and Conference	3,200	3,200
	6310	Contractual Service	1,600	1,600
	7010	Equipment and Vehicle > \$5,000	77,000	77,000
	7020	Vehicle and Equip Repair/Maintenance	10,700	10,700
	7030	Rent and Lease	876	876
	7510	Space Cost	8,140	8,140
	7570	Insurance	2,549	2,549
	9510	Indirect Cost	56,321	56,321
Expenses Total			429,395	429,395

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Dept 6 - Membership			Membership	Grand Total
Account Type	Account Number	Account Description	2100	
Revenues	3010.10	Grant & Contract Revenue AFA BIA	232,394	232,394
	3030.10	RAO Revenue 25%	30,395	30,395
	3120	Third Party Collections	1,800	1,800
Revenues Total			264,589	264,589
Expenses	5010	Salary and Wage FT	129,437	129,437
	5110	Fringe FT	56,299	56,299
	5510	Office Supplies	1,914	1,914
	5530	Program Material	6,800	6,800
	5540	Mailing, Printing, Advertising, Copying	1,640	1,640
	5600	Phone Service	1,740	1,740
	7010	Equipment and Vehicle > \$5,000	0	0
	7020	Vehicle and Equip Repair/Maintenance	2,900	2,900
	7030	Rent and Lease	1,656	1,656
	7510	Space Cost	15,545	15,545
	9510	Indirect Cost	46,658	46,658
Expenses Total			264,589	264,589

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Dept 7 - Behavioral Health			Anishinnaabek			Grand Total
Account Type	Account Number	Account Description	Family Services 2210	Behavioral Health 3130	Human Services 2220	
Revenues	3010.10	Grant & Contract Revenue AFA BIA	582,315		257,701	840,016
	3010.20	Grant & Contract Revenue AFA IHS		362,840		362,840
	3030.10	RAO Revenue 25%	77,480	159,742		237,222
	3415	Fund Raising Proceeds			500	500
Revenues Total			659,795	522,582	258,201	1,440,578
Expenses	5010	Salary and Wage FT	325,731	202,091	69,573	597,395
	5110	Fringe FT	141,679	87,901	30,261	259,841
	5510	Office Supplies	1,421	1,750	2,828	5,999
	5530	Program Material		5,400	500	5,900
	5540	Mailing, Printing, Advertising, Copying		1,000	500	1,500
	5560	Food and Food Services/Supplies	500	6,700	55,500	62,700
	5600	Phone Service	7,050	6,361	720	14,131
	5700	Travel	5,963	7,613	314	13,890
	5730	Training and Conference	2,582	3,586		6,168
	6200	Client Support Cost	15,000	18,105		33,105
	6210	Emergency Client Assistance			60,000	60,000
	6260	Placement Cost	15,000			15,000
	6310	Contractual Service		105,800		105,800
	7030	Rent and Lease		3,427		3,427
	7510	Space Cost	29,964	0	12,926	42,890
	9510	Indirect Cost	114,905	72,848	25,079	212,832
Expenses Total			659,795	522,582	258,201	1,440,578

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Dept 8 - Clinic / Dental								
Account Type	Account Number	Account Description	Clinic 3100	Clinic Third Party Billing 3101	Dental Clinic 3140	Dental Third Party Billing 3141	Purchased Referred Care (PRC) 3110	Grand Total
Revenues	3010.20	Grant & Contract Revenue AFA IHS	1,920,853		691,419		1,137,177	3,749,449
	3030.10	RAO Revenue 25%					629,667	629,667
	3120	Third Party Collections		1,045,207		177,935	52,000	1,275,142
	3310	Tobacco Tax	10,820					10,820
	4910.10	Operating Transfers In Govt Operations					2,340,893	2,340,893
Revenues Total			1,931,673	1,045,207	691,419	177,935	4,159,737	8,005,971
Expenses	5010	Salary and Wage FT	1,051,244	31,825	180,566	4,601	456,805	1,725,041
	5020	Salary and Wage PT			139,933	5,831		145,764
	5110	Fringe FT	457,224	13,864	78,536	2,005	198,693	750,322
	5120	Fringe PT			11,710	490		12,200
	5510	Office Supplies		4,000	1,500	1,500	988	7,988
	5530	Program Material	10,820	107,573		59,848	5,530	183,771
	5540	Mailing, Printing, Advertising, Copying		3,625		1,200	200	5,025
	5600	Phone Service		8,610		1,380	9,900	19,890
	5700	Travel		16,017		1,977	4,200	22,194
	5730	Training and Conference				0		0
	6300	Management Service					627,744	627,744
	6310	Contractual Service	29,000	519,356	176,000	54,360		778,716
	6520	Optical Service					50,000	50,000
	6530	Dental Service					100,000	100,000
	6550	Patient Transport & Hearing Aids					80,700	80,700
	6560	Emergency Transport					5,000	5,000
	6570	Medical - Other					2,398,580	2,398,580
	7020	Vehicle and Equip Repair/Maintenance	4,457			5,600		10,057
	7030	Rent and Lease		7,462			1,590	9,052
	7510	Space Cost	0	321,385	0	35,889	55,139	412,413
	9510	Indirect Cost	378,928	11,490	103,174	3,254	164,668	661,514
Expenses Total			1,931,673	1,045,207	691,419	177,935	4,159,737	8,005,971

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Dept 9 - Court			Judicial Services	Victim Rights Fun	Grand Total
Account Type	Account Number	Account Description	2230	1670	
Revenues	3010.10	Grant & Contract Revenue AFA BIA	983,449		983,449
	3010.30	Grant & Contract Revenue Other	6,613		6,613
	3030.10	RAO Revenue 25%	212,619		212,619
	3110	Fines and Fees	75,000		75,000
	3120	Third Party Collections		5,000	5,000
	3300	Tribal Sales Tax	88,226		88,226
Revenues Total			1,365,907	5,000	1,370,907
Expenses	5010	Salary and Wage FT	477,488		477,488
	5020	Salary and Wage PT	132,146		132,146
	5110	Fringe FT	155,210		155,210
	5120	Fringe PT	21,158		21,158
	5510	Office Supplies	2,500		2,500
	5520	Uniform and Related Equipment	0		0
	5530	Program Material	12,868		12,868
	5540	Mailing, Printing, Advertising, Copying	2,650		2,650
	5560	Food and Food Services/Supplies	400		400
	5600	Phone Service	9,825		9,825
	5700	Travel	42,408		42,408
	5710	Fuel	800		800
	5730	Training and Conference	6,925		6,925
	6200	Client Support Cost	30,539	5,000	35,539
	6250.20	Detention Cost Juvenile	62,000		62,000
	6260	Placement Cost	20,000		20,000
	6310	Contractual Service	123,526		123,526
	7020	Vehicle and Equip Repair/Maintenance	900		900
	7030	Rent and Lease	6,036		6,036
	7510	Space Cost	61,081		61,081
	9510	Indirect Cost	197,447		197,447
Expenses Total			1,365,907	5,000	1,370,907

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Dept 10 - NRD			Biology Service and Assessment 2120	Protection Implement 2140	Fish and Wildlife 2130	Grand Total
Account Type	Account Number	Account Description				
Revenues	3010.10	Grant & Contract Revenue AFA BIA		92,935		92,935
	3010.40	Grant & Contract Revenue Prior Yrs		943,726		943,726
	3030.10	RAO Revenue 25%	0	150,445	87,712	238,157
	3110	Fines and Fees	0			0
Revenues Total			0	1,187,106	87,712	1,274,818
Expenses	5010	Salary and Wage FT		487,009		487,009
	5110	Fringe FT		211,828		211,828
	5510	Office Supplies	0	250	3,000	3,250
	5520	Uniform and Related Equipment	0	800		800
	5530	Program Material	0	8,375	19,886	28,261
	5540	Mailing, Printing, Advertising, Copying	0	120	5,500	5,620
	5560	Food and Food Services/Supplies			500	500
	5600	Phone Service	0	5,100	2,220	7,320
	5700	Travel	0	5,060	6,300	11,360
	5710	Fuel		6,600	5,500	12,100
	5730	Training and Conference	0	4,250	2,000	6,250
	6110	Stipend		20,800		20,800
	6310	Contractual Service		199,445	4,000	203,445
	7010	Equipment and Vehicle > \$5,000		0		0
	7020	Vehicle and Equip Repair/Maintenance	0	10,000	6,000	16,000
	7030	Rent and Lease			9,286	9,286
	7510	Space Cost	0	31,517	23,520	55,037
	7520	Utilities		20,400		20,400
	7570	Insurance		0		0
	9510	Indirect Cost		175,552		175,552
Expenses Total			0	1,187,106	87,712	1,274,818

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Dept 11 - Regulatory/Gaming Commission			Gaming Commi:	Regulatory Depart:	Grand Total
Account Type	Account Number	Account Description	1610	1600	
Revenues	3100	Reimbursements	0	0	0
	3100.10	Reimbursements EDC	93,232	803,797	897,029
	3120	Third Party Collections		50,000	50,000
Revenues Total			93,232	853,797	947,029
Expenses	5010	Salary and Wage FT	34,578	424,636	459,214
	5110	Fringe FT	15,040	184,698	199,738
	5510	Office Supplies	600	3,000	3,600
	5530	Program Material	1,000	14,600	15,600
	5540	Mailing, Printing, Advertising, Copying	2,000	400	2,400
	5560	Food and Food Services/Supplies		400	400
	5600	Phone Service	1,020	7,212	8,232
	5700	Travel	7,130	11,000	18,130
	5730	Training and Conference	2,000	5,150	7,150
	5800	Background and Testing		14,000	14,000
	6110	Stipend	17,400		17,400
	6310	Contractual Service		0	0
	7020	Vehicle and Equip Repair/Maintenance		3,500	3,500
	7030	Rent and Lease		0	0
	7510	Space Cost		32,131	32,131
	9510	Indirect Cost	12,464	153,070	165,534
Expenses Total			93,232	853,797	947,029

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Dept 12 - Education			Child Care Billing	Indian Education	Strongheart Operation	Youth Services	Grand Total
Account Type	Account Number	Account Description	8120	2200	8150	8170	
Revenues	3010.10	Grant & Contract Revenue AFA BIA		655,327			655,327
	3010.20	Grant & Contract Revenue AFA IHS			201,243		201,243
	3030.10	RAO Revenue 25%	67,863	842,150	112,230	494,949	1,517,192
	3120	Third Party Collections	12,000		20,000		32,000
	3300	Tribal Sales Tax			23,873		23,873
	3310	Tobacco Tax			20,000		20,000
	3415	Fund Raising Proceeds			500		500
	4910	Operating Transfers In			0		0
Revenues Total			79,863	1,497,477	377,846	494,949	2,450,135
Expenses	5010	Salary and Wage FT	10,374	364,997	136,036	113,819	625,226
	5020	Salary and Wage PT			32,355		32,355
	5110	Fringe FT	4,514	158,757	59,171	49,506	271,948
	5120	Fringe PT			2,709		2,709
	5510	Office Supplies	260	1,135	920	600	2,915
	5530	Program Material	0	22,963	44,241	58,700	125,904
	5540	Mailing, Printing, Advertising, Copying	60	2,666	0	1,200	3,926
	5560	Food and Food Services/Supplies	0	12,100	4,250	21,500	37,850
	5570	Cultural Supplies			0		0
	5600	Phone Service	180	7,680	3,120	3,060	14,040
	5700	Travel		1,442	4,800	200	6,442
	5710	Fuel		12,000	2,000	5,000	19,000
	5730	Training and Conference		2,050	4,758	1,000	7,808
	6200	Client Support Cost		9,025			9,025
	6270	Student Service		106,150		80,575	186,725
	6280	Tuition		525,000			525,000
	6310	Contractual Service		15,699	19,040	38,000	72,739
	7020	Vehicle and Equip Repair/Maintenance			6,600		6,600
	7030	Rent and Lease		1,652		1,200	2,852
	7510	Space Cost	60,734	122,588	0	80,445	263,767
	9510	Indirect Cost	3,741	131,573	57,846	40,144	233,304
Expenses Total			79,863	1,497,477	377,846	494,949	2,450,135

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Dept 13 - Legal			Transportation Planning 2190	Land and Roads Management 2180	Legal Department 1620	Grand Total
Account Type	Account Number	Account Description				
Revenues	3010.10	Grant & Contract Revenue AFA BIA	35,798	83,529		119,327
	3030.10	RAO Revenue 25%		62,082	770,449	832,531
	3100	Reimbursements			0	0
	3100.10	Reimbursements EDC			513,630	513,630
	4910.20	Operating Transfers In Long Term Investment		0		0
Revenues Total			35,798	145,611	1,284,079	1,465,488
Expenses	5010	Salary and Wage FT	19,939	81,101	462,558	563,598
	5110	Fringe FT	8,672	35,276	201,191	245,139
	5510	Office Supplies		0	1,500	1,500
	5530	Program Material		0	19,400	19,400
	5540	Mailing, Printing, Advertising, Copying			1,500	1,500
	5600	Phone Service	0	0	3,960	3,960
	5700	Travel			9,000	9,000
	5730	Training and Conference			1,955	1,955
	6310	Contractual Service		0	25,000	25,000
	6320	Legal			359,000	359,000
	6360	Dancers and others non-contract			4,000	4,000
	7020	Vehicle and Equip Repair/Maintenance			1,576	1,576
	7030	Rent and Lease			0	0
	7510	Space Cost		0	26,701	26,701
	7550	Property Taxes		0		0
	9510	Indirect Cost	7,187	29,234	166,738	203,159
Expenses Total			35,798	145,611	1,284,079	1,465,488