

# FROM THE DESK OF SONYA ZOTIGH, TRIBAL MANAGER

# **MEMO**

**TO:** Tribal Council

**FROM:** Sonya Zotigh, Tribal Manager & Christina Loucks, Interim CFO

**CC:** File

**DATE:** February 25, 2019

**RE**: FY 2020 PROPOSED BUDGET

Attached you will find the proposed Fiscal Year 2020 budget for tribal government operations discretionary programs. These programs are funded with Bureau of Indian Affairs & Indian Health Service self-governance funding, reimbursements from the GTB Economic Development Corporation and with tribal resources. This is a balanced budget that contains \$48,763,476 in spending authority for FY 2020. The sources of revenues for the FY 2020 budget are as follows:

| Projected Revenue Allocation Ordinance (RAO) Funding | \$<br>34,000,000 |
|--|------------------|
| Indian Health Service Annual Funding Agreement       | 4,212,596        |
| Bureau of Indian Affairs Annual Funding Agreement    | 3,803,812        |
| Reimbursement from GTB Economic Development Corp     | 1,184,275        |
| Housing Non-Program Income                           | 40,000           |
| Third Party Revenues/Program Income                  | 1,933,768        |
| Government Ops Investment                            | 754,440          |
| Fisheries Trust Fund transfers                       | 161,626          |
| Sales Tax Revenue                                    | 691,449          |
| Tobacco Tax Revenues                                 | 38,000           |
| Other: Communication Revenues                        | 35,940           |
| Other: Misc Revenue                                  | 1,565,748        |
| Other: Rights Protection Initiative                  | 341,822          |
| Total Revenues                                       | \$<br>48,763,476 |

This FY 2020 budget is based upon several estimates of revenues and timing of revenue receipts. If monthly RAO revenues fall below projected estimates during the fiscal year, programs funded by 25% RAO monies will need to be examined to determine an appropriate reallocation of available RAO resources for the balance of the fiscal year.

Grand Traverse Band of Ottawa and Chippewa Indians \*\*\*Do Not Copy, Distribute or Circulate.

Grand Traverse Band 2605 N. West Bay Shore Dr. Peshawbestown, MI 49682

#### **Chief Financial Officer**

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### **MEMO**

DATE: February 25, 2019

TO: Tribal Council

FROM: Christina Loucks, Interim CFO

SUBJECT: PROPOSED FISCAL YEAR 2020 BUDGET

Attached are the Proposed Fiscal Year 2020 Budgets for governmental operations for the period starting October 1, 2019 thru September 30, 2020. The attached proposed budget has been prepared for the government operations programs that are funded by the Revenue Allocation Ordinance, Bureau of Indian Affairs, Indian Health Service funding, Internal Service Programs or are Self-supporting. The 2020 Budget has been prepared assuming that RAO revenues in fiscal year 2020 will total \$34,000,000. This will result in approximately \$8,500,000 available for government operations in FY 2020. We will be watching our spending closely and review the budgets when the final figures are announced.

Attachment "A" to this memo provides you with the major assumptions and adjustments that have been used to prepare the FY 2020 budget.

Included with this memo you will find the following documents:

- 1. Composite Budget (by line item)
- 2. Departmental Summary budgets (by program & line item)

During your final review of the individual program budgets, please keep in mind the following:

This is a balanced budget and any changes to individual program budgets may adversely affect other programs.

The I.H.S. & BIA budgets have been adjusted in FY 2020 to collect the maximum amount of I.H.S. & BIA Contract Support Costs by shifting all available funds to the Wages & Fringes line items.

Again, as stated above, this is the final presentation of the proposed budget for Fiscal Year 2020. It is a balanced budget and it is now presented to you as the final of the formal governmental review process. Over the last five (5) months, we review the individual programs, hold at least three (3) public hearings to obtain membership comments and to hold such other meetings, hearings and discussion with the various Department Managers and Program Directors to finalize the budget.

Attached is a proposed FY 2020 "List of Activities" of the formal budget review process. (Attachment B).

If you have any questions or need additional information, please contact me at Ext. 7240

#### ATTACHMENT A

## Fiscal Year 2020 Major Budget Adjustments and Assumptions

- A. This FY 2020 proposed budget is based upon RAO revenues totaling \$34,000,000 providing at least \$8,500,000 for government operations which is an increase amount for FY 2020.
- B. Current approved vacancies have been included in this budget. Employees and their wages are budgeted at the current levels.
- C. The FY 2020 Indirect Cost rate has been projected to be 24.88% the compare to projected FY 2018 rate of 24.88%.
- D. The Space Cost rate is set at \$19.30 per sq. foot compared to FY 2019 rate of \$19.30 per sq. foot.
- E. Telephone Costs will remain the same as last year.
- F. The EDC will reimburse 40% of the costs of the Legal Department
- G. The EDC will reimburse 100% of Regulatory & Gaming Commission costs.
- H. The EDC will pay appropriate Space Costs for the space occupied in Medicine Lodge for their Information Technology (IT) departmental staff.
- I. The Burial Fund program has been included in this budget. A total of \$270,000 in RAO funding has been budgeted to pay for tribal member Burial benefits in FY 2020.
- J. It is assumed that the conversion of the Contract Health Services program to the pre-approval system through the use of GTB self-funded health care system to process medical claims will reduce the cost within health care.
- K. It is assumed that the current federal and state grant awards and any amounts contained in their current budgets that will carry forward into FY 2020 do not require Tribal Council approval for the upcoming fiscal year.
- L. The government will pay 25% of the operational costs of the Information Technology (IT) Department.
- M. This budget does contain any 401k "employer match" funding in FY 2020.
- N. The Fringe Benefits rate charged to programs has been decreased from 36.672% to 35.095% for full-time employees and from 8.693% to 8.451% for Part-time employees due to projected health insurance & unemployment costs.
- O. A total of \$400,000 in 25% RAO revenues have been placed into the Tribal Council RAO Contingency budget to provide funding for grant cash matches and to pay for uncollectible Indirect costs for various federal programs.

- P. BIA funding has been allocated to ensure that all Contract Support (indirect cost) is captured in FY 2020.
- Q. Only Revenue Allocation Ordinance (RAO), Bureau of Indian Affairs, Indian Health Service, Sales Tax Revenue, Tobacco Revenue, program income, rental income, and third party reimbursements has been included in the attached budgets. It is assumed that state, private and federal grant funding has already been approved and budgeted and therefore is not included in this discretionary funding budget.
- R. EDC will reimburse salaries at 25% and pay for related EDC costs of the Tribal Council. These costs are outlined in the Indirect Cost Pool Tribal Council Support worksheet.
- S. EDC auto labor cost will increase to \$50 per labor hour.
- T. A total of \$360,000 in RAO funding has been set aside in the Tribal Council RAO Contingency for the Head Start/Early Head Start program for their grant year starting June 1, 2019 through May 31, 2020.
- U. 35% of the wages and fringe benefits for the Risk Manager & HR Benefits Manager have been incorporated into the Indirect Cost Pool.
- V. \$691,449 in Sales Tax Revenues was budgeted in the Wildland Fire Management Supplement program, Police Department Supplement program, Public Safety Department Manager, Tribal Court Public Defender and Internal Revenue Department.
- W. \$38,000 in Tobacco Tax Revenue was budgeted into the Clinic and Strongheart programs.
- X. \$87,943 in Consent Decree Funds has been budgeted for Fisheries Enhancement Program.
- Y. \$40,000 in Non-Program Income has been budgeted for Home Repair and Down Payment Assistance.
- Z. \$35,940 in Communication Tower Revenue was budgeted into the Communication program.

#### ATTACHMENT B

# Fiscal Year 2020 Budget List of Activities/Deadlines

Proposed FY 2020 Budget presented to Tribal Council by February 25, 2019
-February 25, 2019

Tribal Council Schedules Public Hearings March, 2019

-March 2019 at 9:30am Tribal Council Chambers

Tribal Council Review of Budget March – April, 2019

Staff Review of Budget March – April, 2019

2<sup>nd</sup> Draft of FY 2020 Budget prepared April, 2019

Public Hearings April - May, 2019

-April 2019 at 9:30 am Tribal Council Chambers -May 2019 at 9:30 am Tribal Council Chambers

3<sup>rd</sup> Draft of FY 2020 Budget prepared June 2019

Tribal Council Review of Budget June 2019

Staff Review of Budget June 2019

Tribal Council Holds Dept. Mgr Budget Hearings July, 2019

Final Estimation of FY 2020 RAO Revenues July, 2019

Final Budget prepared for review by Tribal Council July, 2019

FY 2020 Budget approval by August 31, 2019

-August 29, 2019

 (Based on \$34,000,000 RAO Income)
 \$ 8,500,000

 BIA Funding Available
 \$ 3,803,812

 IHS Funding Available
 \$ 4,212,596

| References  | III3 Full | ding Available         | \$ 4,212,596 |              |              |              |              |              |              |              |              |               |               |               |               |                   |
|---|-----------|------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|-------------------|
| Recentage   Secretage   Recentage   Rece  |           | DEPARTMENTS            | Department 1 | Department 2 | Department 3 | Department 4 | Department 5 | Department 6 | Department 7 | Department 8 | Department 9 | Department 10 | Department 11 | Department 12 | Department 13 | TOTALS            |
| Revenues   Red, 515   166,712   4,000   366,079   226,522   744,646   780,601   344,241   399,272   137,524   388,000   360,001   467,001   346,014   346,014   329,028   473,000   360,001   360,001   360,000   360,  |           |                        | CULTURAL     | PUBLIC       | TRIBAL       | FACILITIES   | CONSERVATION | MEMBERSHIP   | HUMAN        | HEALTH       | TRIBAL       | NATURAL       | REGULATORY    | EDUCATION     | LEGAL         |                   |
| Month   March   Marc  |           |                        |              | SAFETY       | MANAGEMENT   | MANAGEMENT   |              |              | SERVICES     | SERVICES     | COURT        | RESOURCES     |               |               |               |                   |
| 1900.2   180  |           | Revenues               |              |              |              |              |              |              |              |              |              |               |               |               |               |                   |
| \$20.02   165   \$20.00   \$4.0 |           |                        |              | 648.515      | 156,712      |              | 366.379      | 225.922      | 744.646      | _            | 780.601      | 344.241       |               | 399,272       | 137.524       | 3,803,812         |
| 19.00   19.0  |           |                        |              | 0.10,0.10    |              | 45,000       |              |              |              | 3,455,124    |              | V 1 1, - 1 1  |               |               | ,             | 4,212,596         |
| 2000     |           |                        |              |              |              | ·            |              |              | ,            | 3, 100, 12 1 |              |               |               | 200,202       |               | 389,216           |
| 1990-2   180-2   150-150  |           |                        |              |              |              | 309,300      |              |              |              |              |              |               |               |               |               | 3,400,000         |
| 1300   1300   2506   1314   544   378,968   1,98,280   497,927   91,138   106,986   213,981   789,228   159,831   294,488   1,757,326   797,844   8,588   938,000   17,000  |           |                        |              |              |              |              |              |              |              |              |              |               |               |               |               |                   |
| 17.000.00   17.000.00   17.000.00   17.000.00   17.000.00   17.000.00   17.000.00   17.000   17.000.00   17.0  |           |                        | 4.044.544    | 270.004      |              | 407.007      | 04.400       | 405.000      | 242.054      | 700 000      | 450.004      | 204 400       |               | 4 757 000     | 707.044       |                   |
| 1310  |           |                        | 1,814,544    | 378,004      |              | 497,927      | 91,138       | 105,396      | 213,951      | 789,228      | 159,631      | 294,468       |               | 1,757,326     | 797,844       | 8,589,397         |
|   |           | ·                      |              |              | 17,000,000   |              |              |              |              |              |              | 4 000         |               |               |               | 17,000,000        |
| Fines & Frees   |           |                        |              |              |              |              |              |              |              |              |              | 1,000         |               |               |               | 1,000             |
| Other-Court Ops Strife  |           |                        |              |              |              |              |              |              |              |              | 108,000      |               | 17,500        |               |               | 125,500           |
| Fibries Trust   |           |                        |              |              |              | -            |              |              |              |              |              |               |               |               |               | -                 |
| Sever   | 4910      | Other: Govt Ops Stifel |              |              |              |              |              |              |              | 754,440      |              |               |               | -             |               | 754,440           |
| ECK Rembursements   | 4910      | Fisheries Trust        |              |              |              |              |              |              |              |              |              | 161,626       |               |               |               | 161,626           |
| 1310  | 3170      | Sewer                  |              |              |              |              |              |              |              |              |              |               |               |               |               | -                 |
| 1210   Prigram Participants   2,000   1,460,662   466,906   2,200   | 3380      | EDC Reimbursements     |              |              |              | -            |              |              |              |              |              |               | 727,616       |               | 456,659       | 1,184,275         |
| Program Parlicitipants   2,000  | 3100      | Reimbursement          |              |              | 298,300      | -            |              |              |              | -            |              |               |               |               |               | 298,300           |
| 1315   Trigon   1516   | 3120      | Third Party Billings   |              | 6,200        |              | 1,460,662    |              |              |              | 466,906      |              |               |               |               |               | 1,933,768         |
| 1315   Trigon   1516   | 3120      | Program Paricitipants  | 2,000        |              |              |              |              |              |              |              |              |               |               | 20,000        |               | 22,000            |
| Salaris Streeme   |           |                        | ,            |              | 40.000       |              |              | 1.500        |              |              |              |               |               |               |               | 53,500            |
| Sales Revenue   |           |                        | 2.000        |              | -,           |              |              | ,            | 1.800        |              |              |               |               | ,             |               | 3,800             |
| Sales   Sales Tax Revenue   S76,780   79,689  |           |                        |              |              |              |              |              |              | .,000        |              |              |               |               |               |               | 11,000            |
| 3310   Tobacco Tax Revenue  |           |                        | 11,000       | 576 780      | 79 669       |              |              |              |              |              | 35,000       |               |               |               |               | 691,449           |
| Other:   264,400   1,500   184,482   - 80,000   51,534   341,822   66,058   988   742,093,944   1,611,659   28,003,271   2,372,977   457,517   332,818   1,487,588   5,476,517   1,134,766   1,143,157   745,116   2,446,600   1,458,085   48,765   |           |                        |              | 070,700      | 73,003       |              |              |              |              | 10.820       | 00,000       |               |               | 27 180        |               | 38,000            |
| Total Revenues   2,093,944   1,611,659   28,003,271   2,372,977   457,517   332,818   1,487,588   5,476,517   1,134,766   1,143,157   745,116   2,446,660   1,458,085   48,763  | 3310      |                        | 264 400      | 1 500        | 19/ /92      |              |              | _            | 80.000       | 10,020       | 51 52/       | 3/1 822       |               | 21,100        | 66.058        | 989,796           |
| Expenditures   Salaries & Wages   S61,735   649,985   742,493   576,608   219,353   135,293   626,447   1,568,915   323,588   404,314   389,869   540,311   338,863   7,077   5020   Salaries & Wages-Temp   75,660   193,985   - 1,3885   - 2,476   580,043   - 333   135,293   626,447   1,568,915   323,588   404,314   389,869   540,311   338,863   7,077   5020   Salaries & Wages-Temp   75,660   - 193,985   - 2,476   62,567,74   207,088   75,852   46,784   222,424   542,531   111,897   139,812   134,816   186,839   117,179   2,455   110,817   139,815   134,816   186,839   117,179   2,455   132,000   15,295   - 2,481,816   186,839   117,179   2,455   132,000   15,295   - 2,481,816   186,839   117,179   170,000   - 2500   15,295   - 2,481,816   186,839   117,179   12,455   12,500   15,295   - 2,481,816   186,839   117,179   12,455   12,500   1  |           |                        |              |              |              | 2 272 077    | 457 517      | 222 040      |              | 5 476 517    |              |               | 745 116       | 2 446 060     |               | 48,763,476        |
| Salaries & Wages   561,735   649,985   742,493   576,608   219,353   135,293   626,447   1,568,915   323,588   404,314   389,869   540,311   338,863   7,077   5020   Salaries & Wages-remp   75,660   - 19,895   - 2,915   178,179   - 5,850,43   - 3,34   -  |           | Total Reveilues        | 2,033,344    | 1,011,039    | 20,003,271   | 2,312,911    | 457,517      | 332,010      | 1,407,300    | 3,470,317    | 1,134,700    | 1,143,137     | 743,110       | 2,440,000     | 1,430,003     | 40,703,470        |
| Solution   |           | Expenditures           |              |              |              |              |              |              |              |              |              |               |               |               |               |                   |
| Solution   | 5010      | Salaries & Wages       | 561 735      | 649 985      | 742 493      | 576 608      | 219 353      | 135 293      | 626 447      | 1 568 915    | 323 588      | 404 314       | 389 869       | 540 311       | 338 863       | 7,077,774         |
| Single Benefits   192,702   224,765   256,754   207,088   75,852   46,784   222,424   542,531   111,897   139,812   134,816   186,839   117,179   2,455   120   Fringe Benefits-Temp   6,495   - 1,708   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   15,295   - 250   17,000   - 250   17,000   - 250   17,000   - 250   15,295   - 250   15,295   - 250   15,295   - 250   17,000   - 250  |           |                        |              | -            |              | 070,000      | 210,000      | 100,200      | -            |              |              | -             | 000,000       |               | -             | 334,692           |
| S120   Fringe Benefits-Temp   6,495   - 1,708   - 250   15,295   - 4,983   - 26   1530   Cost fo Goods Sold   5,000   170,000   170,000   1,975   6,857   6,069   2,160   3,350   2,100   5,493   1,600   550   0,100   1,975   1,000   1,975   1,000   1,975   1,000   1,00  |           |                        |              | 224 765      |              | 207 088      | 75 852       | 46 784       | 222 424      |              | ,            | 130 812       | 13/ 816       |               | 117 170       | 2,459,444         |
| 5310   Cost fo Goods Sold   5,000   170,000   1,975   6,857   6,069   2,160   3,350   2,100   5,493   1,600   5520   1,016/ms   18,950   3,800   12,800   15,500   10,000   1,975   6,857   6,069   2,160   3,350   2,100   5,493   1,600   5520   1,016/ms   18,950   18,950   18,950   19,900   1,700   1,975   1,000   1,975   1,000   1,975   1,000   1,975   1,000   1,975   1,000   1,975   1,000   1,000   1,975   1,000   1,975   1,000   1,000   1,975   1,000   1,000   1,975   1,000   1,  |           | )                      |              | 224,700      |              | 201,000      | 10,002       | 40,704       | -            |              |              |               | 104,010       |               | ·             | 28,731            |
| S510   Office Supplies   6,560   3,750   9,383   5,710   1,000   1,975   6,857   6,069   2,160   3,350   2,100   5,493   1,600   5,650   5,520   Uniforms   18,950   3,800   12,800   900   1,700   3,850   1,000   1,000   5,493   1,600   5,520   1,000   |           |                        |              | _            | 1,700        | 170 000      |              |              |              | 250          | 10,230       | _             |               | 4,303         | _             | 175,000           |
| S520   Uniforms   18,950   3,800   12,800   900   1,700   1,700   13,800   12,3950   19,900   574   10,300   10,300   10,800   |           |                        |              | 2.750        | 0.202        | ·            | 1.000        | 1.075        | 6 057        | 6.060        | 2.160        | 2.250         | 2 100         | E 402         | 1 600         | 56,007            |
| S530   Program Materials   63,049   80,880   71,446   78,500   900   2,495   10,300   55,089   15,816   33,600   18,200   123,950   19,900   574   5730   Maintenance/Clinic Supplies   5,672   91,282   91,282   96,540   10,000   |           |                        | 0,500        | ,            | 9,303        |              |              | 1,975        | 0,007        | 6,069        |              |               | 2,100         | 5,493         | 1,000         |                   |
| 5530         Maintenance/Clinic Supplies         5,672         91,282         91,282         96         96         96         97         97         98         98         97         98         99 <td></td> <td></td> <td>00.040</td> <td></td> <td>74 440</td> <td></td> <td></td> <td>0.405</td> <td>40.000</td> <td>FF 000</td> <td></td> <td></td> <td>40.000</td> <td>400.050</td> <td>40.000</td> <td>38,150<br/>574,125</td>   |           |                        | 00.040       |              | 74 440       |              |              | 0.405        | 40.000       | FF 000       |              |               | 40.000        | 400.050       | 40.000        | 38,150<br>574,125 |
| 5540         Reproduction         6,280         1,475         62,778         840         200         15,500         1,500         4,800         2,150         7,240         600         4,860         1,500         105           5560         Food         70,902         2,000         24,900         57300         500         500         400         42,500         195           5570         Cultural Supplies         8,150         2,000         500         -         -         1,775         12           5600         Telephone         9,885         13,470         12,720         7,260         2,510         1,740         14,010         16,600         9,360         10,260         5,340         10,760         4,320         116           5700         Travel         47,784         26,441         70,906         6,544         9,660         2,209         25,789         29,851         21,550         15,720         16,130         38,642         9,500         320           5700         Gasoline         22,400         40,500         1,000         36,500         10,000         -         800         7,700         5,150         18,020         1,955         83           5800 <t< td=""><td></td><td>)</td><td>63,049</td><td>80,880</td><td></td><td>78,500</td><td>900</td><td>2,495</td><td>10,300</td><td></td><td>15,816</td><td>33,600</td><td>18,200</td><td>123,950</td><td>19,900</td><td></td></t<>   |           | )                      | 63,049       | 80,880       |              | 78,500       | 900          | 2,495        | 10,300       |              | 15,816       | 33,600        | 18,200        | 123,950       | 19,900        |                   |
| 5560         Food         70,902         2,000         24,900         500         57,300         500         500         400         42,500         198           5570         Cultural Supplies         8,150         2,000         500         -         0         1,775         12           5600         Telephone         9,885         13,470         12,720         7,260         2,510         1,740         14,010         16,600         9,360         10,260         5,340         10,760         4,320         118           5700         Travel         47,784         26,441         70,906         6,544         9,660         2,209         25,789         29,851         21,550         15,720         16,130         38,642         9,500         320           5700         Gasoline         22,400         40,500         1,000         36,500         10,000         -         800         7,700         24,800         143           5730         Training         7,424         8,750         7,504         8,300         1,200         799         11,693         4,206         3,150         3,100         5,150         18,020         1,955         81           5800         Background Checks  |           |                        | 2 22 -       | ==           | ·            | 2.1-         |              | 4            | . =          |              | 2 1 = -      |               | 22-           |               | . ===         | 96,954            |
| 5570         Cultural Supplies         8,150         2,000         500         -         -         500         1,775         12           5600         Telephone         9,885         13,470         12,720         7,260         2,510         1,740         14,010         16,600         9,360         10,260         5,340         10,760         4,320         118           5700         Travel         47,784         26,441         70,906         6,544         9,660         2,209         25,789         29,851         21,550         15,720         16,130         38,642         9,500         320           5700         Gasoline         22,400         40,500         1,000         36,500         10,000         -         800         7,700         24,800         143           5730         Training         7,424         8,750         7,504         8,300         1,200         799         11,693         4,206         3,150         3,100         5,150         18,020         1,955         81           5800         Background Checks         300         28,000         37,600         17,400         10,837         133           6200         Support Services         303,400         2,500  |           | •                      |              |              |              | 840          | 200          | 15,500       |              | 4,800        |              |               |               |               | 1,500         | 109,723           |
| 5600         Telephone         9,885         13,470         12,720         7,260         2,510         1,740         14,010         16,600         9,360         10,260         5,340         10,760         4,320         118           5700         Travel         47,784         26,441         70,906         6,544         9,660         2,209         25,789         29,851         21,550         15,720         16,130         38,642         9,500         320           5700         Gasoline         22,400         40,500         1,000         36,500         10,000         -         800         7,700         24,800         143           5730         Training         7,424         8,750         7,504         8,300         1,200         799         11,693         4,206         3,150         3,100         5,150         18,020         1,955         81           5800         Background Checks         300         40,000         28,000         37,600         17,400         133           6200         Support Services         303,400         2,500         271,000         35,000         17,974         10,837         10,837         640  |           |                        |              | 2,000        |              |              |              |              |              |              | 500          | 500           | 400           |               |               | 199,002           |
| 5700         Travel         47,784         26,441         70,906         6,544         9,660         2,209         25,789         29,851         21,550         15,720         16,130         38,642         9,500         320           5700         Gasoline         22,400         40,500         1,000         36,500         10,000         -         800         7,700         24,800         143           5730         Training         7,424         8,750         7,504         8,300         1,200         799         11,693         4,206         3,150         3,100         5,150         18,020         1,955         81           5800         Background Checks         300         300         28,000         37,600         17,400         133           6200         Support Services         303,400         2,500         271,000         35,000         17,974         10,837         10,837         640  |           |                        |              |              |              |              |              |              |              |              |              |               |               |               |               | 12,425            |
| 5700         Gasoline         22,400         40,500         1,000         36,500         10,000         -         800         7,700         24,800         143           5730         Training         7,424         8,750         7,504         8,300         1,200         799         11,693         4,206         3,150         3,100         5,150         18,020         1,955         81           5800         Background Checks         300         40,000   |           |                        |              |              |              |              |              |              |              |              |              |               |               |               |               | 118,235           |
| 5730         Training         7,424         8,750         7,504         8,300         1,200         799         11,693         4,206         3,150         3,100         5,150         18,020         1,955         81           5800         Background Checks         300         4,000         4,000         4,000         4,000         4,000         4,000         1,955         81           6110         Stipends         10,000         40,000         28,000         37,600         17,400         133           6200         Support Services         303,400         2,500         271,000         35,000         17,974         10,837         10,837         640   | 5700      | Travel                 | 47,784       | 26,441       | 70,906       | 6,544        | 9,660        | 2,209        | 25,789       | 29,851       | 21,550       | 15,720        | 16,130        | 38,642        | 9,500         | 320,725           |
| 5800         Background Checks         300         4,000         4           6110         Stipends         10,000         40,000         28,000         37,600         17,400         133           6200         Support Services         303,400         2,500         271,000         35,000         17,974         10,837         640  | 5700      | Gasoline               | 22,400       | 40,500       | 1,000        | 36,500       | 10,000       |              | -            |              | 800          | 7,700         |               | 24,800        |               | 143,700           |
| 6110         Stipends         10,000         40,000         28,000         37,600         17,400         133           6200         Support Services         303,400         2,500         271,000         35,000         17,974         10,837         640   | 5730      | Training               | 7,424        | 8,750        | 7,504        | 8,300        | 1,200        | 799          | 11,693       | 4,206        | 3,150        | 3,100         | 5,150         | 18,020        | 1,955         | 81,251            |
| 6110         Stipends         10,000         40,000         28,000         37,600         17,400         133           6200         Support Services         303,400         2,500         271,000         35,000         17,974         10,837         640   | 5800      | Background Checks      |              |              | 300          |              |              |              |              |              |              |               | 4,000         |               |               | 4,300             |
| 6200 Support Services 303,400 2,500 271,000 35,000 17,974 10,837 640  |           |                        |              | 10,000       | 40,000       |              |              | 28,000       |              |              |              | 37,600        |               |               |               | 133,000           |
|   |           |                        | 303.400      | ·            |              |              |              | ,            | 35.000       |              | 17.974       | ,             | ,             | 10.837        |               | 640,711           |
|   | 6200      | Client Legal Cost      | 1 22,130     | _,:30        | ,            |              |              |              | 22,230       |              | ,            |               |               |               |               | -                 |

 (Based on \$34,000,000 RAO Income)
 \$ 8,500,000

 BIA Funding Available
 \$ 3,803,812

 IHS Funding Available
 \$ 4,212,596

| Part    | ino runanig /tvanasio                     | 7,212,000    |              |              |            |              |              |              |              |              |               |               |               |               |            |
|--|---|--------------|--------------|--------------|------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|------------|
| Septic Pumpout   1,213   | DEPARTMENTS                               | Department 1 | Department 2 | Department 3 |            | Department 5 | Department 6 | Department 7 | Department 8 | Department 9 | Department 10 | Department 11 | Department 12 | Department 13 | TOTALS     |
| Page   Pumpout   |   | CULTURAL     | PUBLIC       | TRIBAL       |            | CONSERVATION | MEMBERSHIP   |              |              |              |               | REGULATORY    | EDUCATION     | LEGAL         |            |
| District   District  |   |              | SAFETY       |              | MANAGEMENT |              |              | SERVICES     | SERVICES     | COURT        | RESOURCES     |               |               |               |            |
| Emergency Client Services  |   |              |              | 1,213        |            |              |              |              |              |              |               |               |               |               | 1,213      |
| 2000   Down Pymit  | ·   |              |              |              |            |              |              |              | 70,000       |              |               |               |               |               | 70,000     |
| Case    | 6210 Emergency Client Services            |              |              |              |            |              |              | 60,000       |              |              |               |               |               |               | 60,000     |
| 10,000   55,968  | 6240 Down Pymt                            |              |              | 20,000       |            |              |              |              |              |              |               |               |               |               | 20,000     |
| Student Services Costs   |   |              |              |              |            |              |              |              |              | ,            |               |               |               |               | 17,000     |
| Early   Control   Find   Fin | 6260 Out of Home Placement                |              |              |              |            |              |              | 10,000       |              | 55,968       |               |               |               |               | 65,968     |
| Sillings Svc FCP   | 6270 Student Services Costs               |              |              |              |            |              |              |              |              |              |               |               |               |               | 127,200    |
| Billings Sxc Part b  | 6280 Tuition                              |              |              |              |            |              |              |              |              |              |               |               | 500,000       |               | 500,000    |
| Contractual Services   171,100   58,030   63,225   173,000   1,200   32,975   102,000   304,486   116,200   214,445   - 92,340   100,463   6310   Home Repairs   15,750  | 6300 Billings Svc FCP                     |              |              |              |            |              |              |              |              |              |               |               |               |               | 72,000     |
| Home Repairs   | 6300 Billings Svc Part b                  |              |              |              |            |              |              |              | 345,297      |              |               |               |               |               | 345,297    |
|  | 6310 Contractual Services                 | 171,100      | 58,030       | 63,225       | 173,000    | 1,200        | 32,975       | 102,000      | 304,486      | 116,200      | 214,445       | -             | 92,340        | 100,463       | 1,429,464  |
| Patient transport/hearing aid/life Alert   | 6310 Home Repairs                         |              |              | 20,000       |            |              |              |              |              |              |               |               |               |               | 20,000     |
| September   Sept | 6320 Legal Services                       |              |              | 15,750       |            |              |              |              |              |              |               |               |               |               | 15,750     |
| Second Maint   Seco | 6550 Patient transport/hearing aid/life A | Alert        |              |              |            |              |              |              | 77,700       |              |               |               |               |               | 77,700     |
| State   Stat | 6560 Emergency Transportation             |              |              |              |            |              |              |              | 8,500        |              |               |               |               |               | 8,500      |
| Note    | 6570 Billings Svc                         |              |              |              |            |              |              |              | 1,560,000    |              |               |               |               |               | 1,560,000  |
| Vehicle/Equip-R&Maintenance   2,500   46,825   6,700   116,200   10,700   4,569   - 4,500   2,900   22,500   6,500   - 7,038   - 7,030   Vehicle/Equip Lease   9,331   3,676   22,555   - 500   500   3,800   12,161   6,959   11,000   - 7,038   -  | 7530 Ground Maint                         |              |              |              | 1,000      |              |              |              |              |              |               |               |               |               | 1,000      |
| Vehicle/Equip-R&Maintenance   2,500   46,825   6,700   116,200   10,700   4,569   -   4,500   2,900   22,500   6,500   | 7010 Vehicle/Equip Purchase               |              | 87,000       | -            | 152,000    | 30,000       | -            |              | 7,750        | 11,000       | -             |               |               |               | 287,750    |
| Vehicle/Equip Lease   9,391   3,676   22,555   500   500   3,800   12,161   6,959   11,600   7,038   7510   5pace Costs   295,270   111,096   61,568   48,256   9,968   16,135   81,967   181,929   69,778   89,128   24,610   450,658   33,854   7520   Electricity   1,966   120,000   12,131   12,000   | 7020 Vehicle/Equip-R&Maintenance          | 2,500        | 46,825       | 6,700        |            | 10,700       | 4,569        | -            | 4,500        | 2,900        | 22,500        |               | 6,500         |               | 223,894    |
| Space Costs   295,270   111,096   61,568   48,256   9,968   16,135   81,967   181,929   69,778   89,128   24,610   450,658   33,854     7520   Electricity   1,966   120,000   |   |              |              | 22,555       |            | 500          |              | 3,800        |              |              |               | -             |               |               | 78,180     |
| Electricity  |   |              |              |              | 48,256     | 9,968        | 16,135       |              | 181,929      |              | 89,128        | 24,610        |               | 33,854        | 1,474,218  |
| Sewer  | 7520 Electricity                          | ·            |              | 1,966        | 120,000    |              | ·            |              |              |              | 8,400         | ·             |               |               | 130,366    |
| Full for Heating   Section   Secti | ,   |              |              |              | ,          |              |              |              |              |              | ,             |               |               |               | 500        |
| Full for Heating   Section   Secti | 7520 Waste Removal                        |              |              | 2,131        |            |              |              |              |              |              |               |               |               |               | 2,131      |
| 10,407   | 7520 Fuel for Heating                     |              |              |              |            |              |              |              |              |              |               |               |               |               | 8,235      |
| T580   Disaster Emergency Fund   T1,000   T1,0 | Š   |              | 10,407       | 8,183        | 58,400     |              |              | -            |              |              | 1,000         |               |               |               | 77,990     |
| Show Plowing   Show Plow Plow Plow Plow Plow Plow Plow Pl   |   |              | ,            |              | ,          |              |              |              |              |              | ,             |               |               |               | 1,000      |
| Residual Repair & Maintenance   28,195   |   |              |              | 4,000        |            |              |              |              |              |              |               |               |               |               | 4,000      |
| 7630         Property Taxes  |   |              |              |              |            |              |              |              |              |              |               |               |               |               | 28,195     |
| 8020         Attorney Fees         632,000           8100         Bank Fees         5,000           8210         Depreciation         396,474           8990         Donations/Contingency/ Program Match         457,742           9510         Indirect Costs         228,257         210,859         243,400         206,497         71,174         43,844         218,501         509,686         151,642         131,188         126,501         190,511         109,952           8040         Management fees         300         16,931,448 <td< td=""><td></td><td></td><td></td><td>-,</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>87,000</td><td>87,000</td></td<>   |   |              |              | -,           |            |              |              |              |              |              |               |               |               | 87,000        | 87,000     |
| 8100         Bank Fees         5,000         396,474         5,000   |   |              |              |              |            |              |              |              |              |              |               |               |               | 632,000       | 632,000    |
| 8210         Depreciation         396,474         990         September of the process of the pro  |   |              |              | 5.000        |            |              |              |              |              |              |               |               |               | ,,,,,,        | 5,000      |
| 8990         Donations/Contingency/ Program Match         457,742         9510         Indirect Costs         228,257         210,859         243,400         206,497         71,174         43,844         218,501         509,686         151,642         131,188         126,501         190,511         109,952           8040         Management fees         300         9810         Per Capita Payments         16,931,448         9910         Long Term Inv/Eco Dev         8,500,000         8,500,000         98,500,000   |   |              | 1            | 2,230        | 396.474    |              |              |              |              |              |               |               | 1             | 1             | 396,474    |
| 9510 Indirect Costs  |   | Match        |              | 457.742      | 555, 11    |              |              |              |              |              |               |               |               |               | 457,742    |
| 8040         Management fees         300           9810         Per Capita Payments         16,931,448           9910         Long Term Inv/Eco Dev         8,500,000  |   |              | 210.859      |              | 206.497    | 71,174       | 43.844       | 218,501      | 509.686      | 151.642      | 131.188       | 126,501       | 190.511       | 109.952       | 2,442,013  |
| 9810         Per Capita Payments         16,931,448           9910         Long Term Inv/Eco Dev         8,500,000   |   | 223,207      |              | 2 .5, 700    | 200, .01   | ,            | .5,511       | 2.3,301      | 333,300      | ,            | ,.00          | .20,301       | .00,011       |               | 300        |
| 9910 Long Term Inv/Eco Dev 8,500,000   | ŭ   |              | 530          | 16.931.448   |            |              |              |              |              |              |               |               |               | <del> </del>  | 16,931,448 |
|  | . ,                                       |              |              |              |            |              |              |              |              |              |               |               |               | 1             | 8,500,000  |
| Total Expenditures 2.093.944   1.611.659   28.003.271   2.372.977   457.517   332.818   1.487.587   5.476.517   1.134.766   1.143.157   745.116   2.446.060   1.458.085  | Total Expenditures                        | 2,093,944    | 1,611,659    | 28,003,271   | 2,372,977  | 457,517      | 332,818      | 1,487,587    | 5,476,517    | 1,134,766    | 1,143,157     | 745,116       | 2,446,060     | 1,458,085     | 48,763,476 |